

# *Understanding Risk*

*Steve Gilbert*

- Confounding Factors
- Probability
- Risk
- Psychology
- The Power of the Irrational
- Chaos

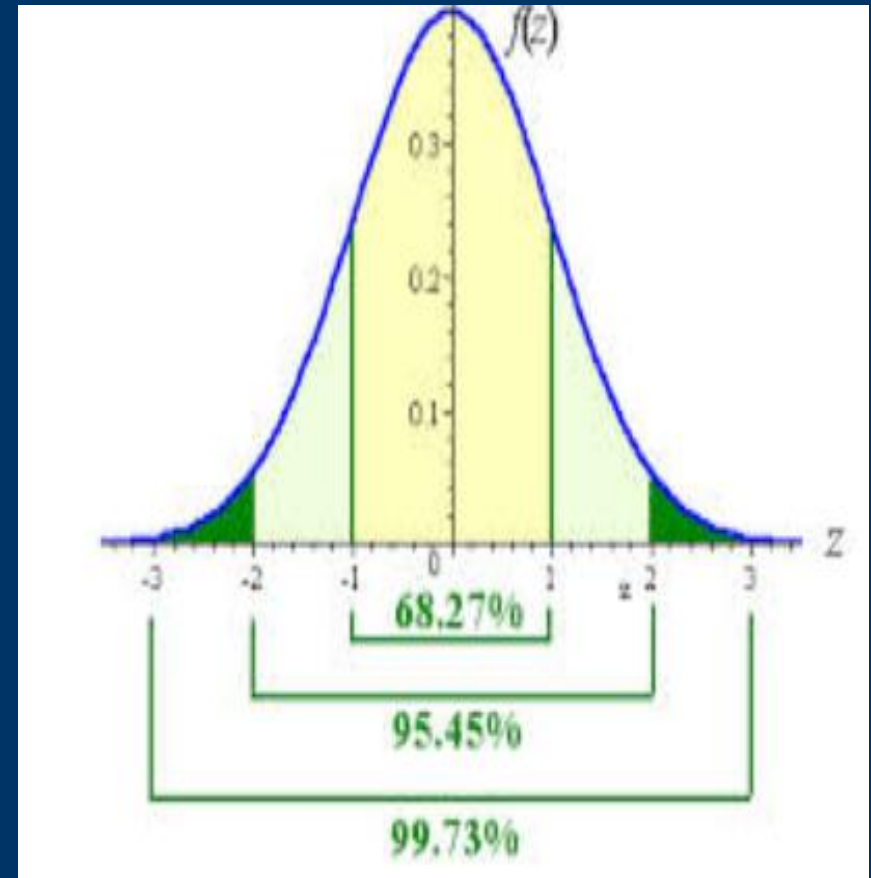
## Confounding Factors

The SIC Syndrome

Defensive decision making  
(Self Interest)

Don't understand health statistics  
(Innumerate)

Pursue profit / bias instead of truth  
(Conflict of Interest)



*Relative versus  
Absolute*

1995 UK Committee on Safety of Medicines. The committee warned that third-generation oral contraceptive pills doubled the risk of thrombosis. The risk associated with the second-generation Pill, 1 in 7,000, was increased to 2 in 7,000 in the new Pill. Distressed women stopped taking the Pill. Unwanted pregnancies and abortions – with all their associated risks – resulted.

Although the relative risk of thrombosis did indeed double, the absolute risk, the real risk, increased by only 1 in 7,000. In added irony, the risk of thrombosis is greater with pregnancy or abortion than with the third-generation Pill.

First statistics lesson: always ask, what is the increase in absolute risk?

## ***Medical understanding of Risk***

Which of the following proves that a screening test saves lives from cancer?

- 1, More cancers are detected in screened population rather than unscreened
- 2, Cancers detected by screening have a better 5 year survival rate than those detected by symptoms.
- 3, Mortality rates are lower in screened persons than unscreened persons in a randomised controlled trial

## ***Medical understanding of Risk***

Survey of 412 American physicians with 10 – 20 years practice

Which of the following proves that a screening test saves lives from cancer?

1, More cancers are detected in screened population rather than unscreened (**47%**)

2, Cancers detected by screening have a better 5 year survival rate than those detected by symptoms. (**76%**)

3, Mortality rates are lower in screened persons than unscreened persons in a randomised controlled trial (**81%**)



## ***Medical understanding of Risk***

Imagine that a 55 year old healthy patient asks you about a screening test for cancer Y

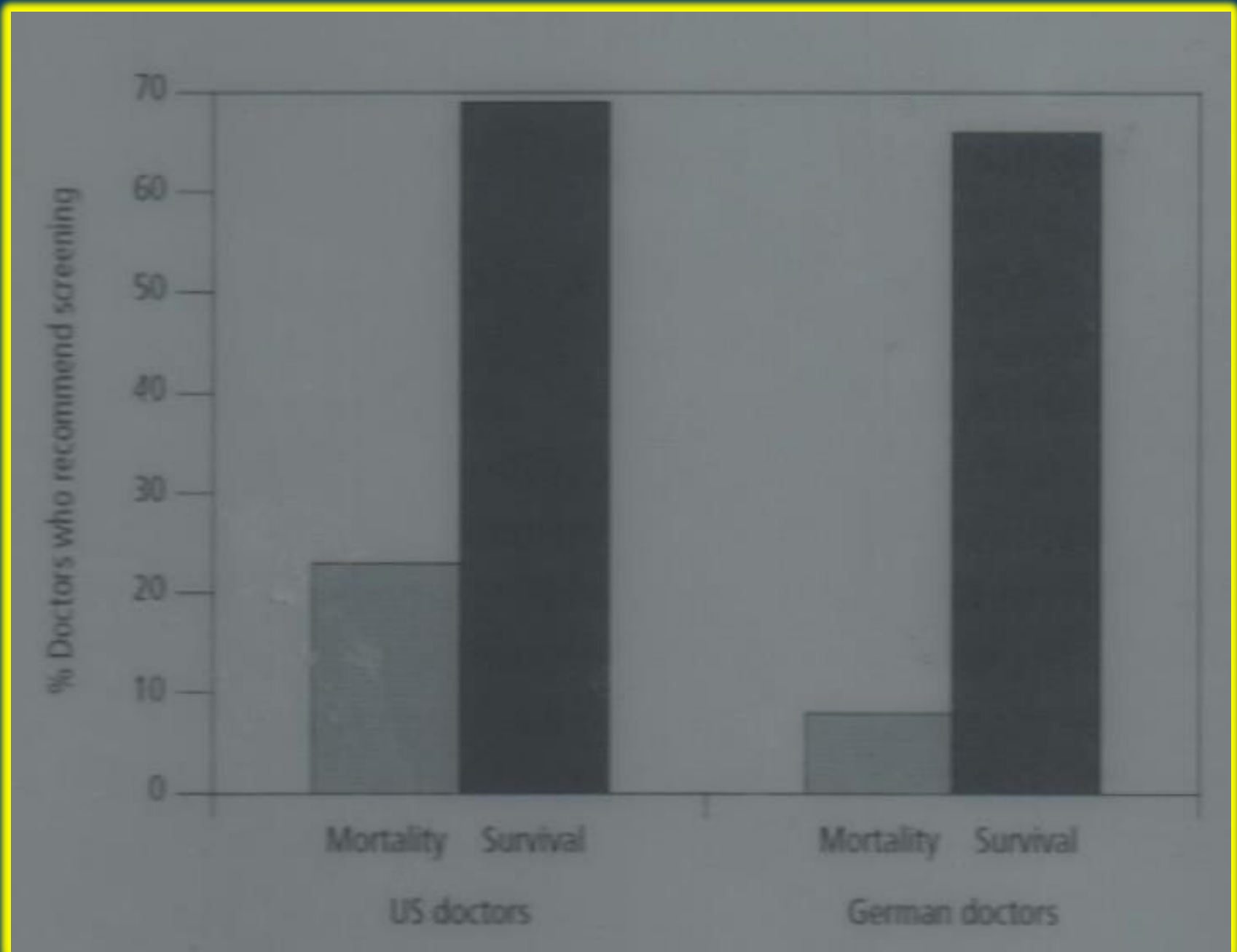
You have the following info from a large trial, of patients between 50 & 69 over 10 years

Mortality rate –	Without screening – 2 deaths/1000
	With screening - 1.6 deaths/1000

Would you recommend screening?



## *Medical understanding of Risk*



## NAP3: Brief summary of major results



### NAP 3: Point estimates of incidence (95% confidence intervals NOT stated).

These are presented as a summary: for more informative information 95% confidence intervals are represented: please see the

- > [NAP3 report and](#)
- > [original paper in the BJA](#)

### Cases with Permanent Harm with CNB:

Indications	Pessimistic	Optimistic
Overall	1 in 23,500	1 in 50500
Paraplegia and death	1 in 54,500	1 in 141,500
Overall death	< 1 in 100,000	< 1 in 200,000
Peri-operative overall	1 in 12,500	1 in 24,000
Obstetric	1 in 80,000	1 in 320,000
Chronic Pain	1 in 40,000	Had full recovery
Paediatrics	No permanent Harm	No permanent Harm

### Cases with Permanent Harm with Peri-operative Epidural:

Indications	Pessimistic	Optimistic
Overall	1 in 5,800	1 in 12,000
Paraplegia and death	1 in 16,000	1 in 98,000

# Probability

WE ARE  
MACMILLAN.  
CANCER SUPPORT

## What is the benefit of breast screening?

### **Breast screening finds cancers early**

In women who have breast screening, most cancers are found at an early stage when there is a good chance that treatment will be successful. In the UK more than half of the breast cancers found through screening are discovered very early: when they are very small and haven't spread to the lymph nodes close to the breast.

### **Breast screening saves lives**

Over 19 million women have had breast screening in the UK since the Breast Screening Programme was set up in 1988. In this time, it has found more than 117,000 cancers. A report in 2006, by the Advisory Committee on Breast Cancer Screening, indicated that screening saved 1,400 lives a year in England. Research by the International Association for Cancer Research has shown that for every 500 women who have breast screening one life will be saved.

Women who take part in breast screening reduce their risk of dying from breast cancer.

### **Breast conserving surgery is possible**

In women who have breast screening, cancer is more likely to be found early. This means that the cancer is likely to be small and there is more chance that it can be removed by a lumpectomy (removal of the lump) rather than needing a mastectomy (removal of the whole breast).

Approximately 7 out of 10 (70%) women whose breast cancer is diagnosed by screening have breast conserving therapy, compared with 55% of women diagnosed outside the screening programme.

# Breast Cancer Early Detection

by mammography screening

Numbers for women aged 50 years or older who participated in screening for 10 years

	1,000 women without screening	1,000 women with screening
<b>Benefits</b>		
How many women died from breast cancer?	5	4*
How many women died from all types of cancer?	21	21
<b>Harms</b>		
How frequent were false diagnoses, often associated with months of waiting for all-clear?	–	100
How many women were additionally diagnosed and operated** for breast cancer?	–	5

\* This means that about 4 out of 1,000 women (50+ years of age) with screening died from breast cancer within 10 years – one less than without screening.

\*\* Complete or partial breast removal

Source: Gøtzsche, PC, Nielsen, M (2011). *Cochrane database of systematic reviews* (1): CD001877.

Where no data for women above 50 years of age are available, numbers refer to women above 40 years of age.

**1,000 Women**

**10 have  
cancer**

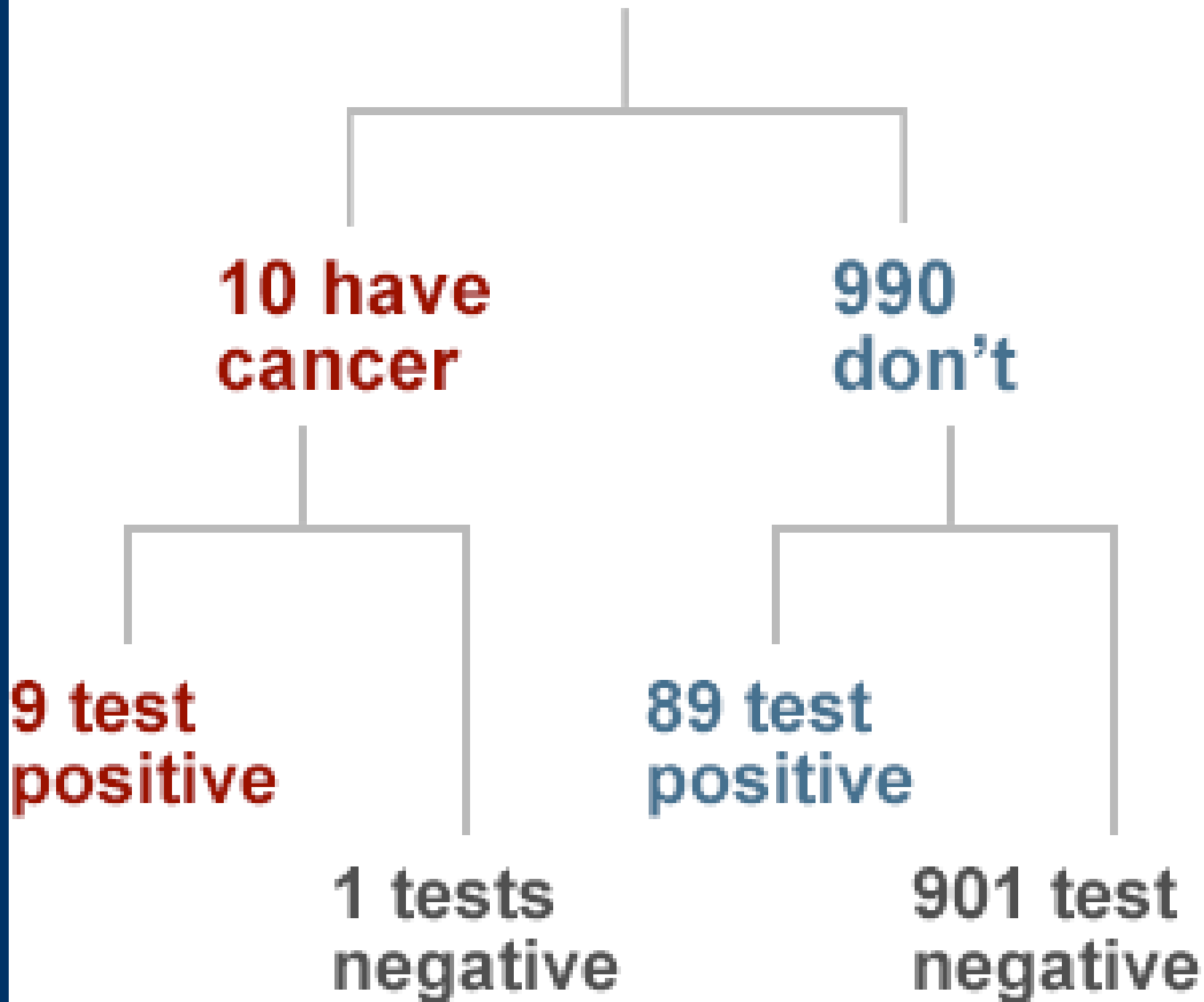
**990  
don't**

**9 test  
positive**

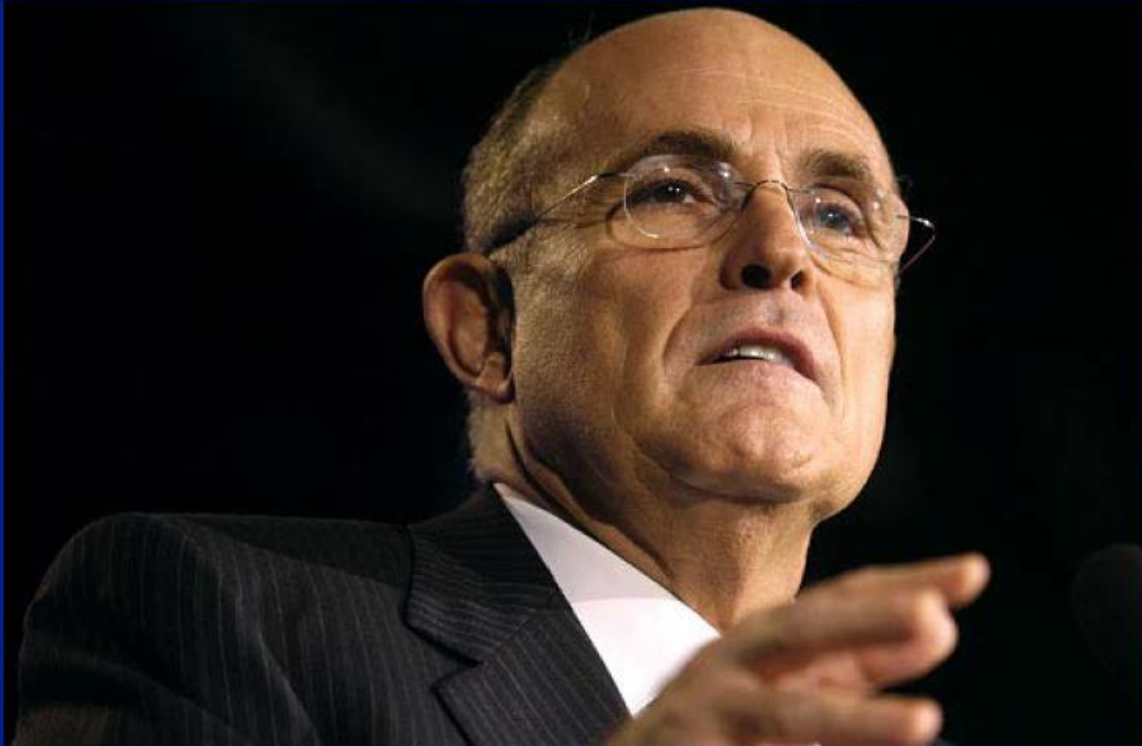
**89 test  
positive**

**1 tests  
negative**

**901 test  
negative**



## *Lead Time*



*"I had prostate cancer, five, six years ago. My chances of surviving prostate cancer and thank God I was cured of it, in the United States, 82 percent. My chances of surviving prostate cancer in England, only 44 percent under socialized medicine."*

Rudy Giuliani, New Hampshire radio advertisement, October 2007

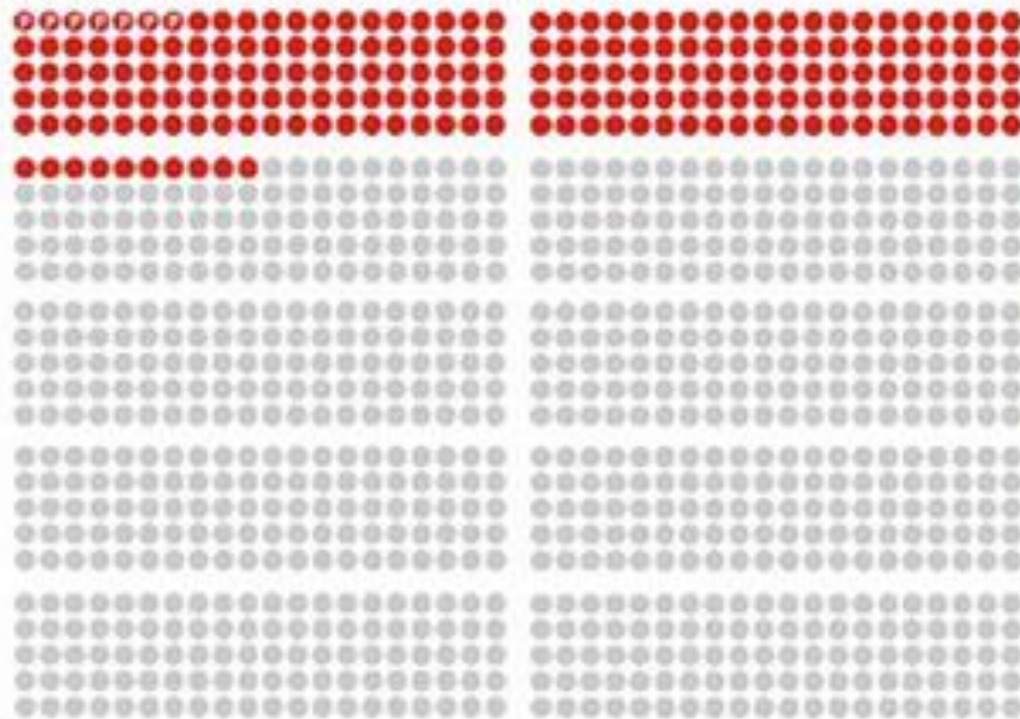


# Prostate Cancer Early Detection

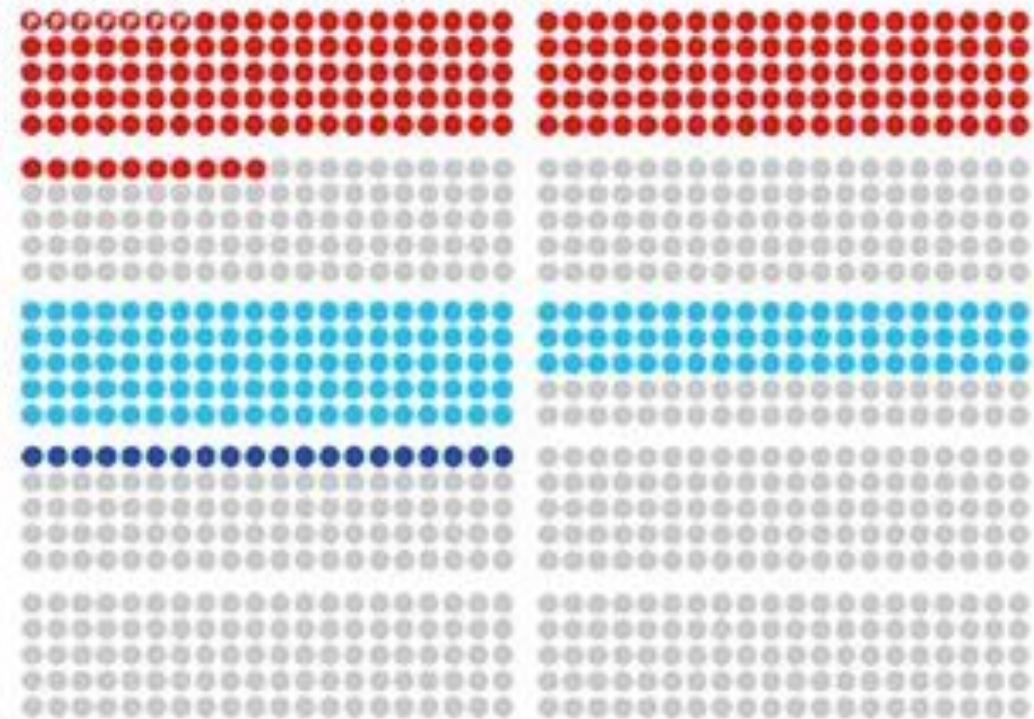
by PSA testing and palpation of the prostate gland

Numbers are for men aged 50 years and older, not participating vs. participating in early detection for 11 years

## 1000 men without early detection:



## 1000 men with early detection:

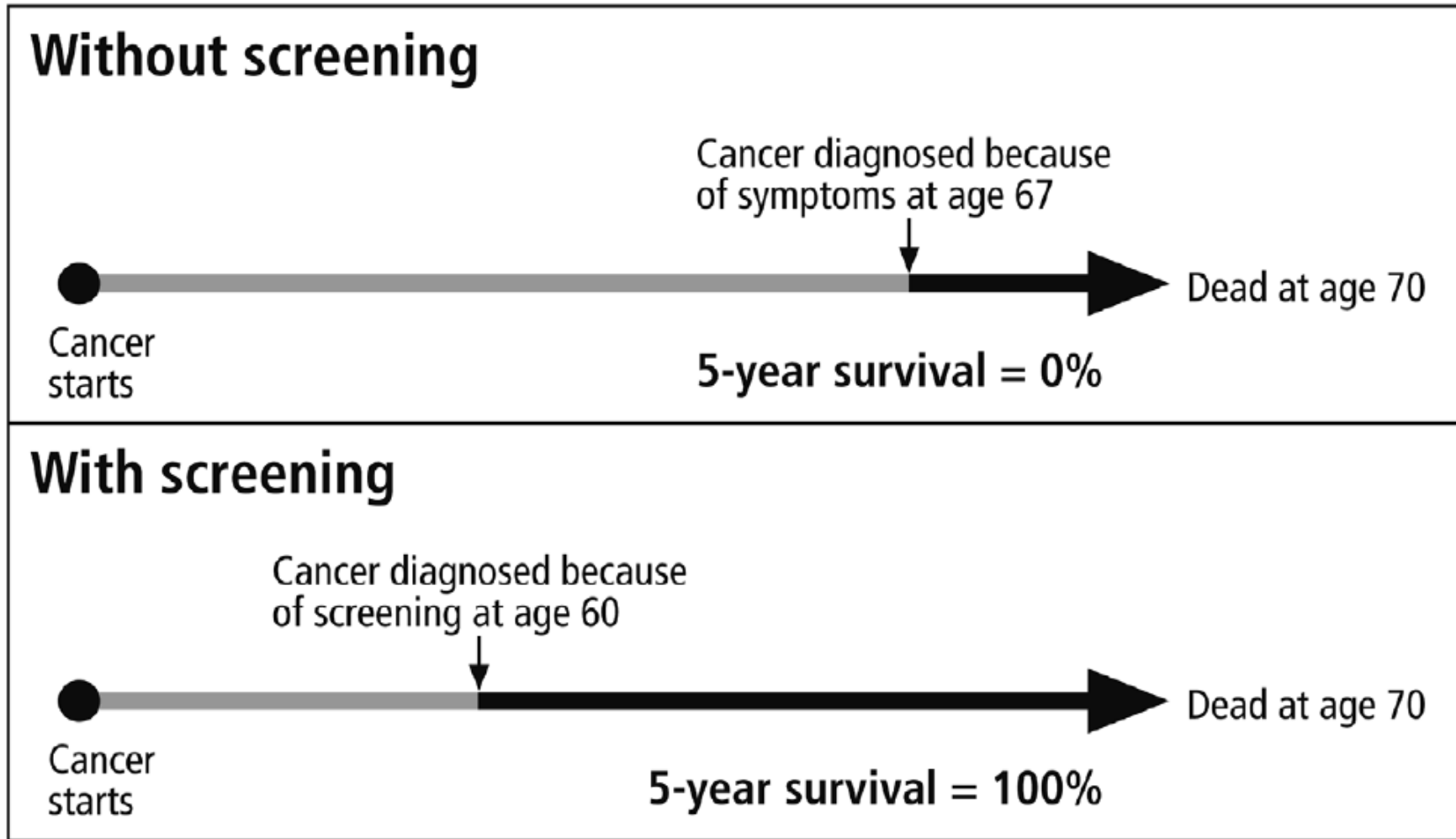


Men who died from prostate cancer:	7	7
Men who died from any cause:	210	210
Men who learned after a biopsy that their diagnosis was a false-positive:	–	160
Men who were diagnosed and treated for prostate cancer unnecessarily:	–	20
Remaining men:	783	603

Source:

Ilic et al. (2013) *Cochrane Database of Systematic Reviews*, Art. No.: CD004720.

# Lead Time Bias





## *“Double Tonguing”*

cherry-pick the sample groups and/or statistical methods to “prove” the efficacy of their product

Often using a mixture of absolute & relative risks

For instance – a drug reduces mortality from stroke from 2 to 1 in 100 patients - & increases mortality due to cancer from 1 to 2 – obviously there is no survival benefit, but the risk may be expressed as

50% reduction in Stroke mortality

1% increase in risk of cancer mortality

## PROSTATE CANCER

Over four decades, the overall survival rate has more than doubled for men with prostate cancer treated at M. D. Anderson.

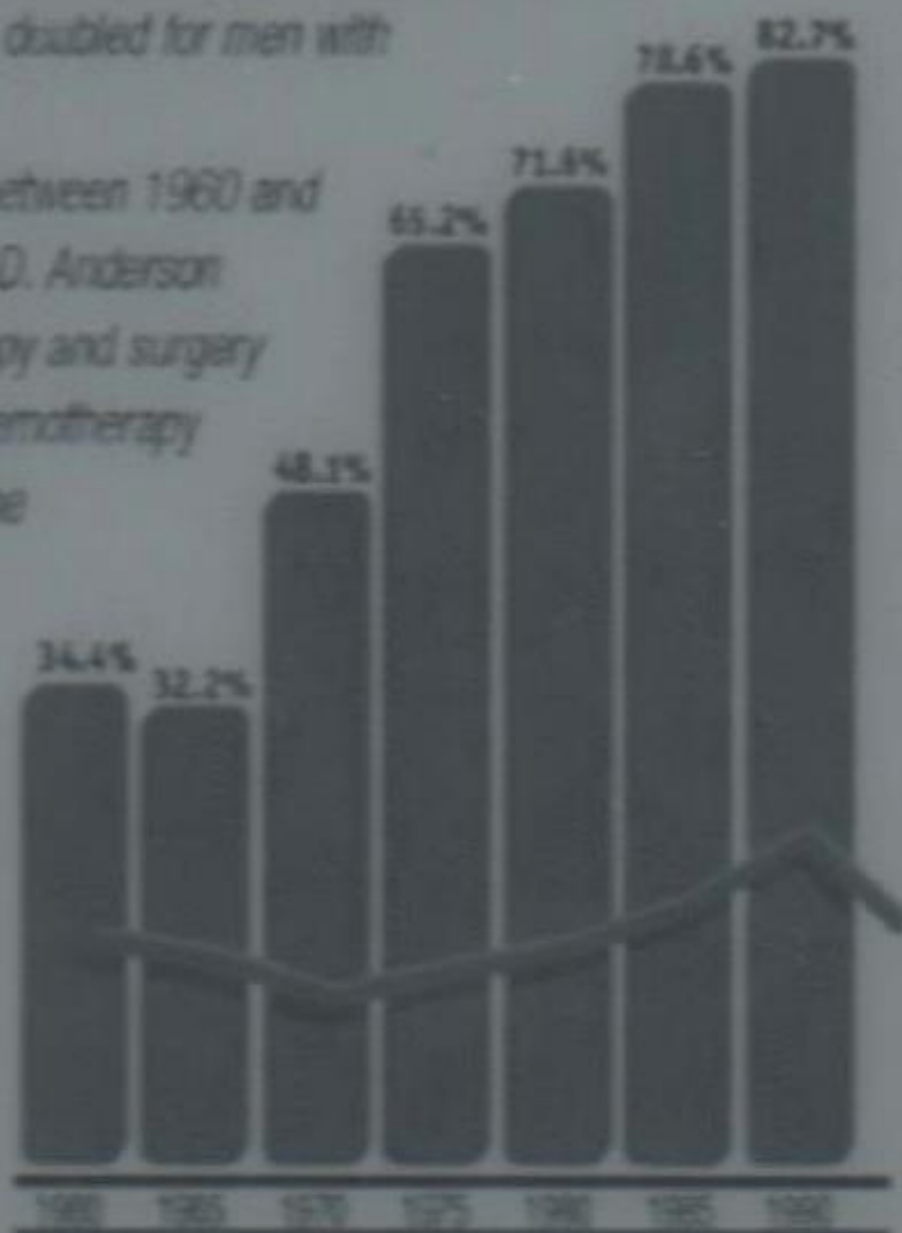
As national mortality rates for prostate cancer fluctuated between 1960 and 1990, five-year survival rates for prostate cancer among M. D. Anderson patients continued to improve. More effective radiation therapy and surgery have contributed to the overall increase in longevity, with chemotherapy and hormone treatments now playing an increasing role in the treatment of prostate cancer.

What makes these survival statistics even more remarkable is that the M. D. Anderson patient population includes more advanced patients. If the cancer center's case mix was more like that seen nationally, its survival rates would likely be even higher.

■ M. D. Anderson  
Overall Survival\*

■ Average Annual  
U.S. Mortality Rate\*\*

1960 - 64	21.5
1965 - 69	21.0
1970 - 74	20.0
1975 - 79	20.7
1980 - 84	21.3
1985 - 89	22.4
1990 - 94	24.2
1995 - 98	21.2



\* Medical Informatics, The University of Texas M. D. Anderson Cancer Center

\*\* National Center for Health Statistics public use tapes provided to the National Cancer Institute.  
The rates are per 100,000 and are age-adjusted to the 1970 U.S. standard population.

## *Known Risks and Uncertainty*

Donald Rumsfeld – [Unknown unknowns](#)



*"There are known  
knowns. These are  
things we know that we  
know. There are known  
unknowns. That is to  
say, there are things  
that we know we don't  
know. But there are also  
unknown unknowns.  
There are things we don't  
know we don't know."*

*Donald Rumsfeld*

## Calculating Risk with Uncertainty

# RISK VS UNCERTAINTY

### RISK:

*How should we make decisions when all relevant alternatives, consequences, and probabilities are known?*

Statistical thinking, logic

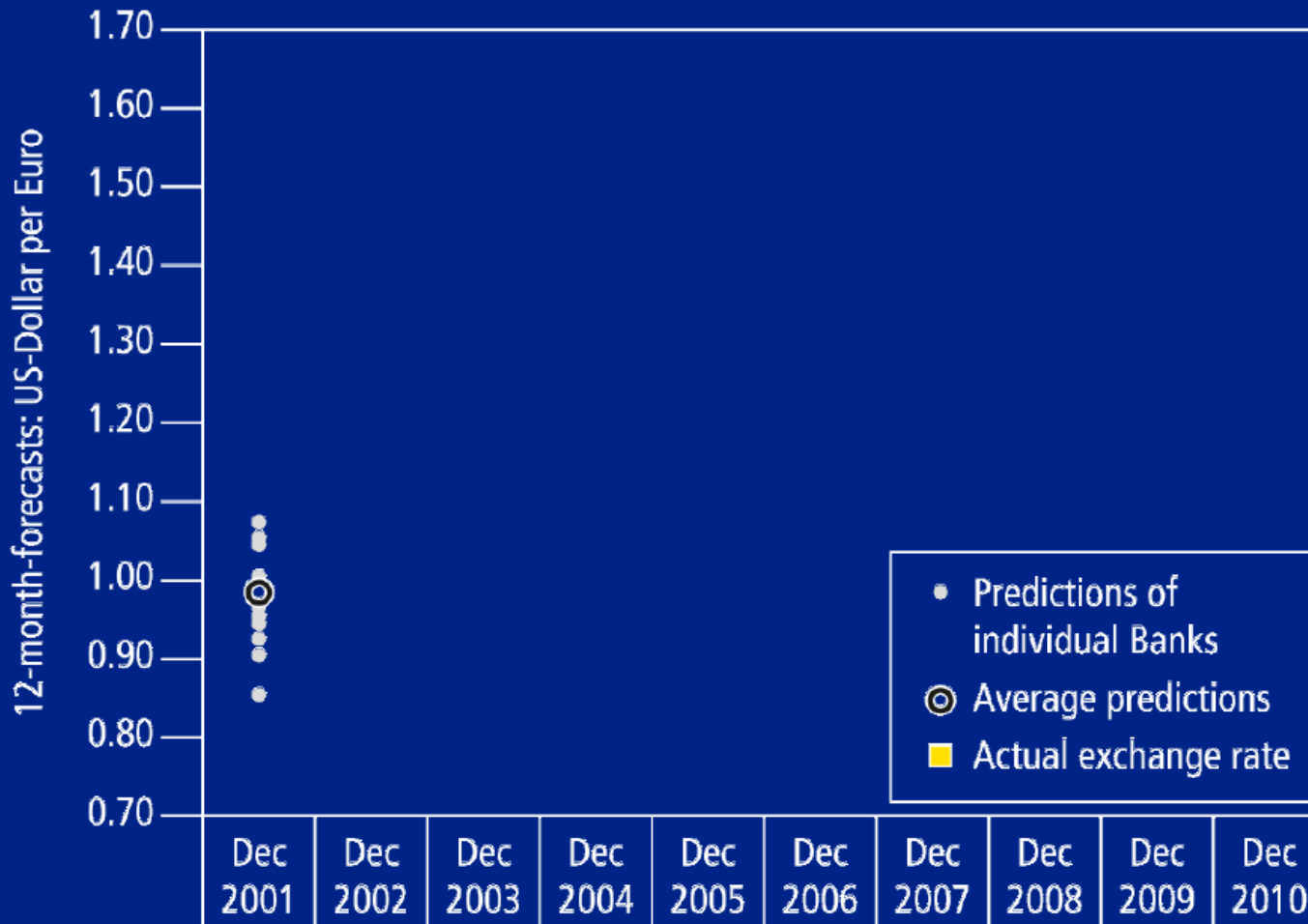
### UNCERTAINTY:

*How should we make decisions when NOT all alternatives, consequences, and probabilities are known?*

Heuristic thinking, intuition

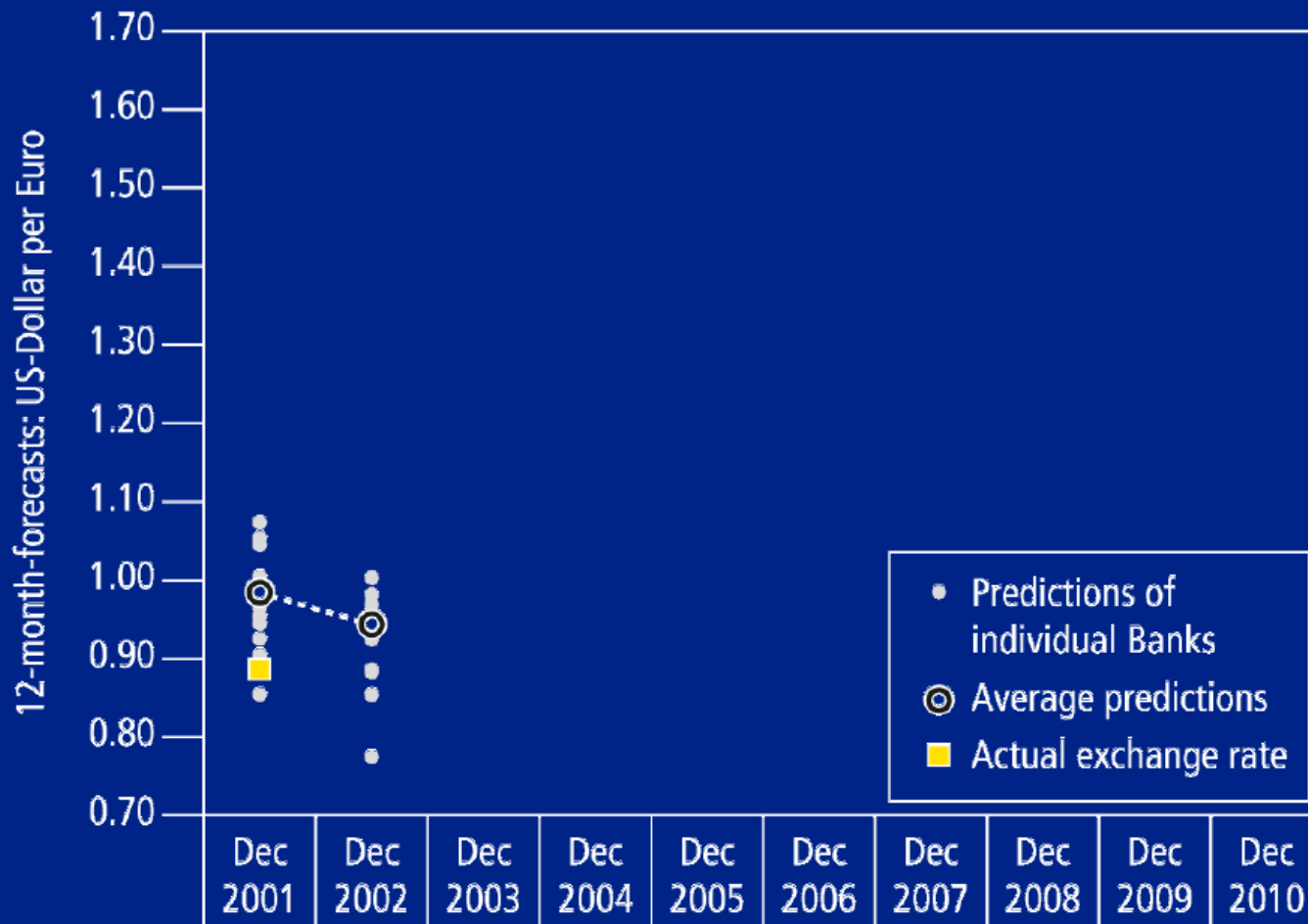
Gigerenzer, Hertwig & Pachur Eds. 2011. *Heuristics: The foundations of adaptive behavior*. OUP

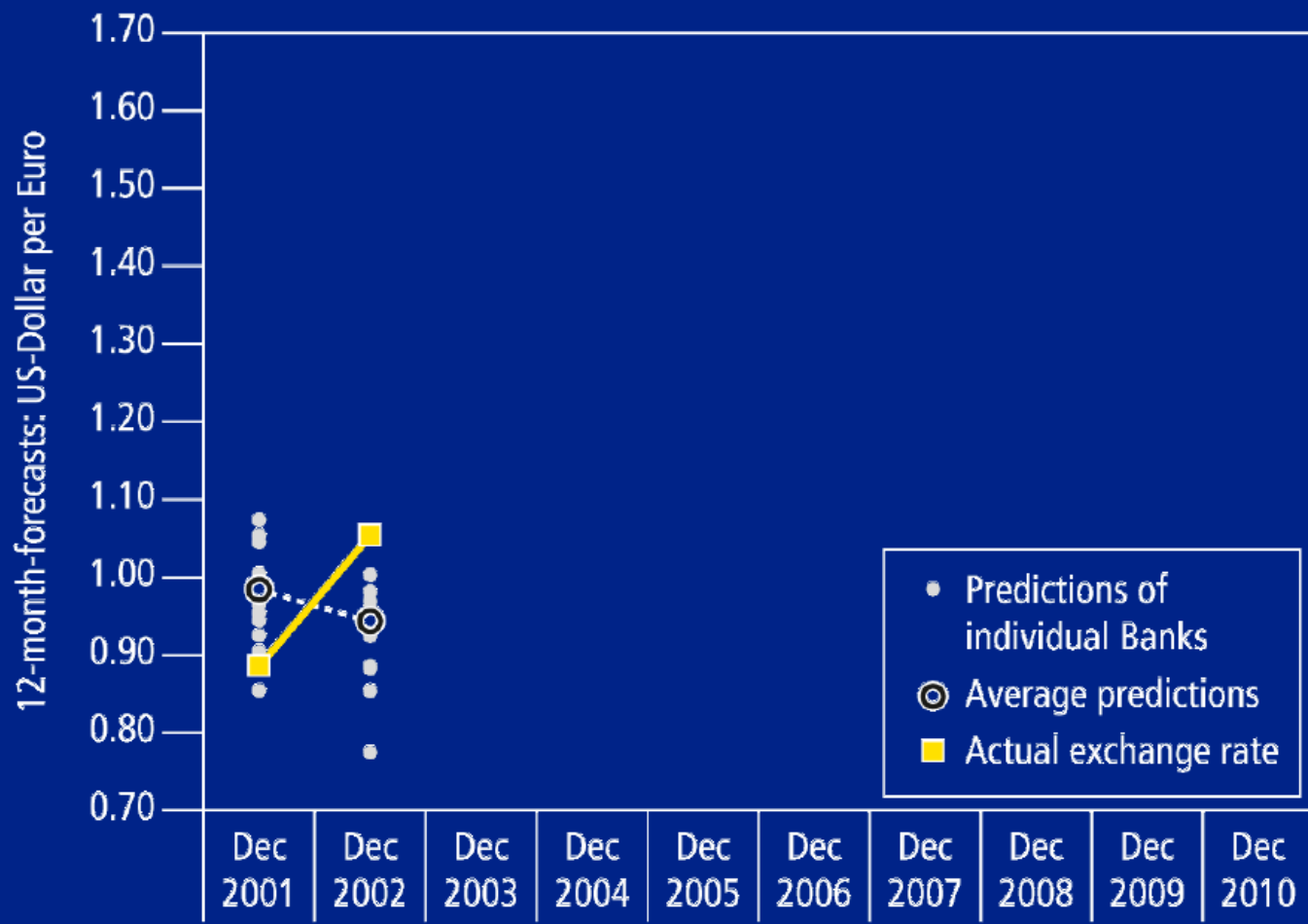
# Illusion of Certainty

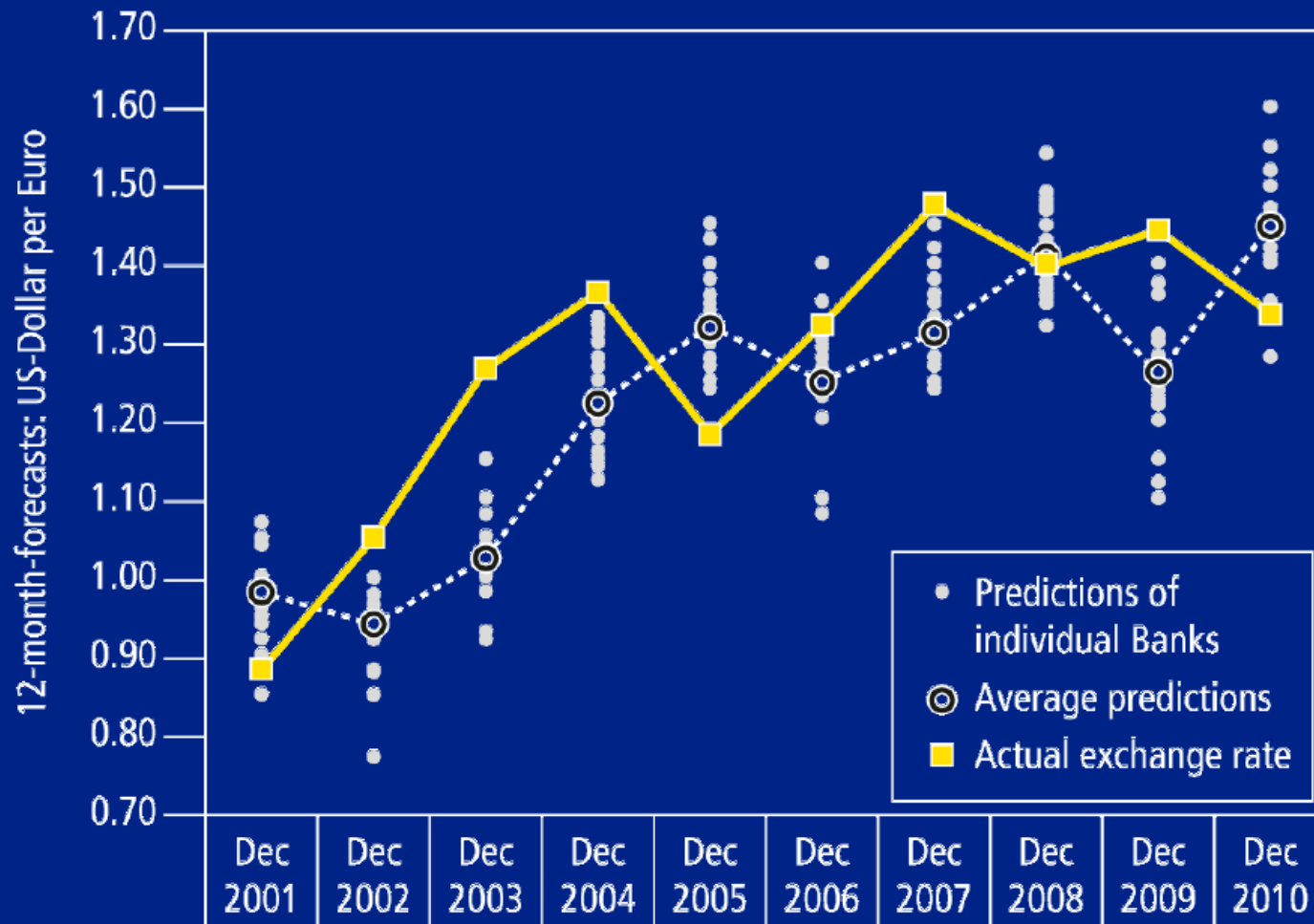


Predictions by 22 international banks, including Bank of America Merrill Lynch, Bank of Tokyo Mitsubishi, Barclays Capital, Citigroup, Commerzbank, Credit Suisse, Deutsche Bank, HSBC, JP Morgan, Merrill Lynch, Morgan Stanley, and Société Générale.

Source: Gigerenzer (in press). *Risk savvy*. Viking. Based on ConsensusEconomics, 2001-2010







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Source: Gigerenzer (in press). *Risk savvy*. Viking. Based on ConsensusEconomics, 2001-2010



## *The Turkey Illusion*

Imagine you're a turkey – a man approaches & you're frightened .....

But he gives you food & looks after you

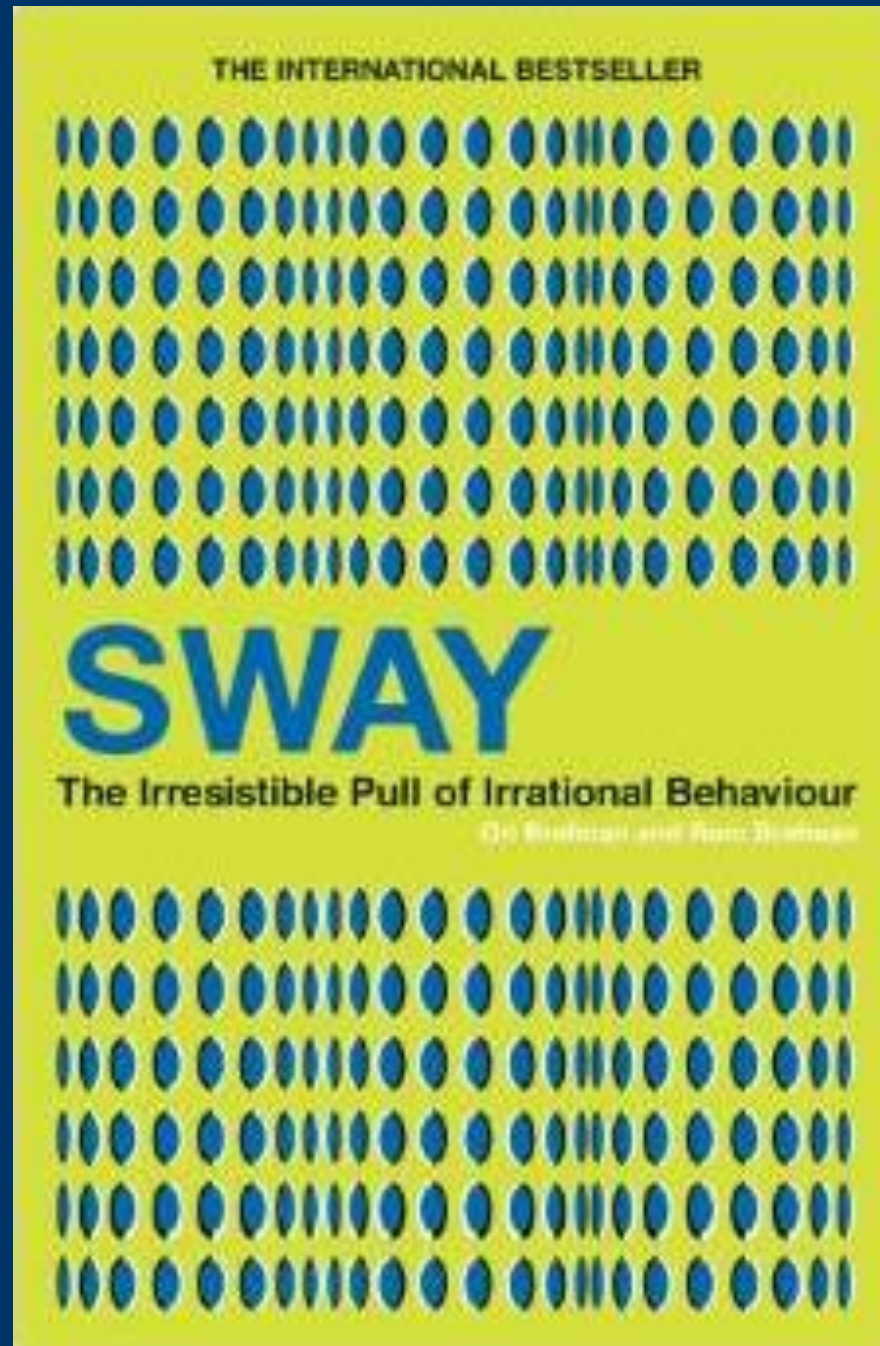
The next time you're not so scared

This happens every day – it's safe

THEN ....



## *Irrational Behaviour*



## ***Risk Aversion***

Loss Aversion -

Confirmation Bias -

Fairness -

Culture -

## *Risk Aversion*

Loss Aversion -

Confirmation Bias -

Fairness -

Culture -





## *Risk Aversion*

Loss Aversion -

Confirmation Bias -

Fairness -

Culture -







## Risk Aversion



- Loss Aversion – at Tenerife Los Rodeos, North Airport
- Plane diverted due to a bomb threat at Gran Canaria
- Pilot Jacob Veldhuyzen van Zanten, KLM's chief flying instructor
- 235 passengers
- Dense fog developing
- Bomb threat lifted at Gran Canaria
- Obtained clearance for flight plan



## *Risk Aversion*

Loss Aversion – The Tenerife air disaster

Obtained flight clearance but not runway clearance

583 killed

Led to Crew Resource Management – 3 steps



## *Risk Aversion*

### Loss Aversion – The Tenerife air disaster

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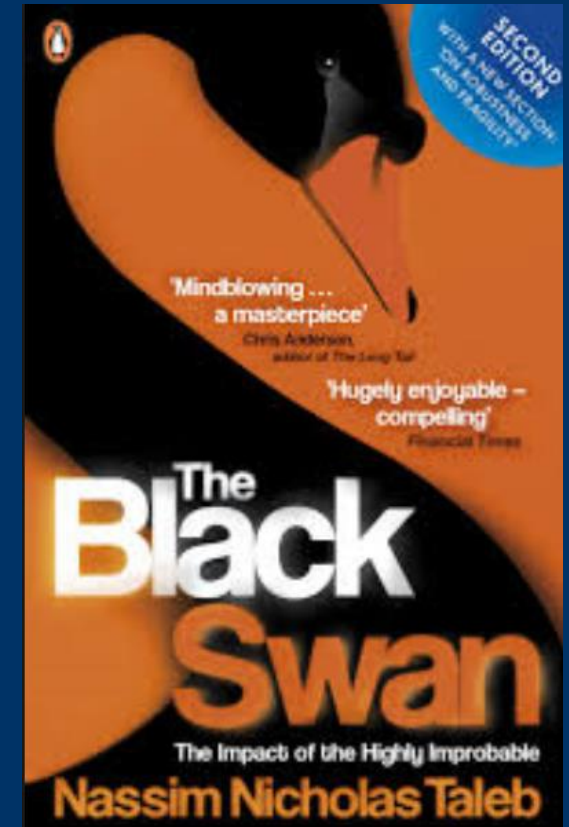
1. State facts
2. Challenge – name – quantify
3. Intervene – take action



## **Risk Aversion Confirmation Bias**

- *Sir Karl Popper, swans, and the general practitioner*

What is truth? And what is truth in the encounter between a patient and a general physician? Is truth always determined either from the “observer” or the “patient’s” perspective and thus subjective? Or does something like objective truth exist? During my journey as a patient ... I did not worry about philosophical questions relating to truth in general or truth as it applies to medicine and the medical encounter. Questions relevant for the philosophy of science seem to be far removed from the sickbed and the delivery of professional medical care and treatment. But are they?



## *Risk Aversion*

Fairness – Rolling dice – tossing coins – winning the lottery - etc



## *Risk Aversion*

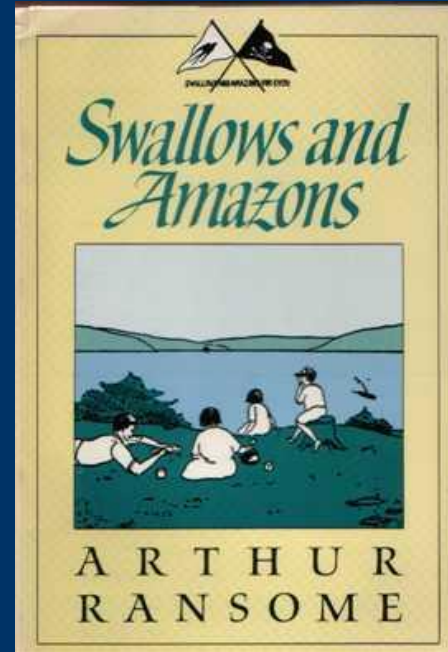
## Culture - Germany



UK

# Culture

Then



Now

**STRANGER DANGER**

children never go with a **stranger**

Most strangers are nice.  
But some strangers are nasty and like to hurt children.

If you are frightened by a stranger run home and tell your Mum or Dad.  
If you cannot run home tell someone you can trust.  
You can trust a policeman or a policewoman, your teacher, or a grown-up you know well.

do not go with a stranger

do not go with a stranger

do not take things from a stranger

Leicestershire Constabulary  
Visit our website at [www.leics.police.uk](http://www.leics.police.uk)

A **stranger** is someone you do not know.  
Strangers can be men or women.  
They can be tall or short.  
They can be fat or thin.  
They can be old or young.

**No** do not get in a car with a stranger

**No** never play near public toilets

**No** do not go off on your own. Always play with other children. And be back home before dark.

*Culture*

Here





*Culture*

Here



There







*The Independent Tues 17<sup>th</sup> Feb 2015*

## *Dread Risk*

Scientists have moved closer to being able to stop a huge asteroid colliding with the Earth and potentially wiping out human life.

They were studying asteroid 1950 DA, which first became infamous in 2002 when astronomers estimated it had a one in 300 chance of hitting the planet on 16 March, 2880. However, the odds of a collision were later revised to a more reassuring one in 4,000



*Dread Risk*



*Dread Risk*



**RISK SAVVY**  
HOW TO MAKE  
**GOOD DECISIONS**

GERD GIGERENZER

with an INTRODUCTION

## ***Gerd Gigerenzer at TED Zurich***

<https://www.youtube.com/watch?v=g4op2WNc1e4>

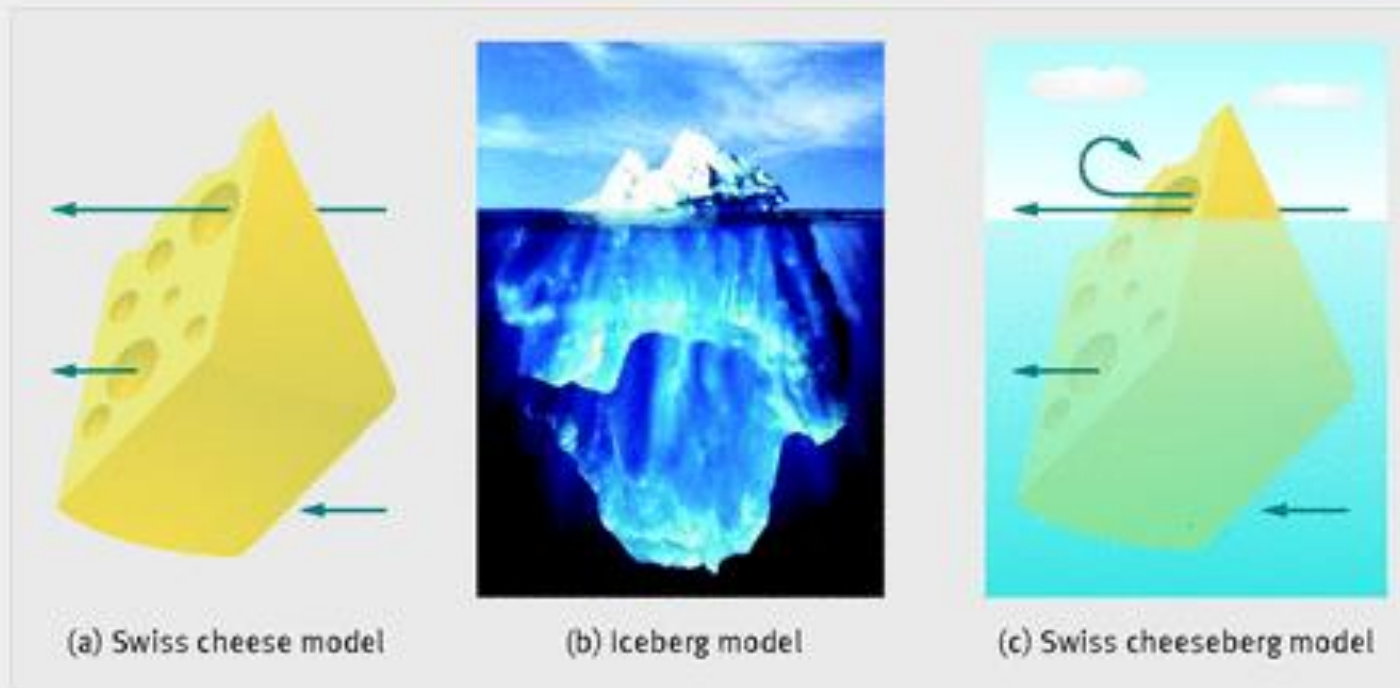
Video on being Risk Savvy



## Chaos & the Swiss Cheeseberg

*A unified model of patient safety (or “Who froze my cheese?”)*  
*Christmas BMJ 2013*

errors occur despite organisational defences but we rarely detect them



Combining the classic Swiss cheese (a) and iceberg (b) models produces the Swiss cheeseberg (c)

## ***Teaching Risk Literacy – P2 & P4 example***

At the school of magic –

Out of every 20 trainee wizards – 5 have a wand

Of these 5, 4 also wear a wizard's hat

Of the 15 without wands 12 have a wizard's hat



## *Teaching Risk Literacy – P2 & P4 example*

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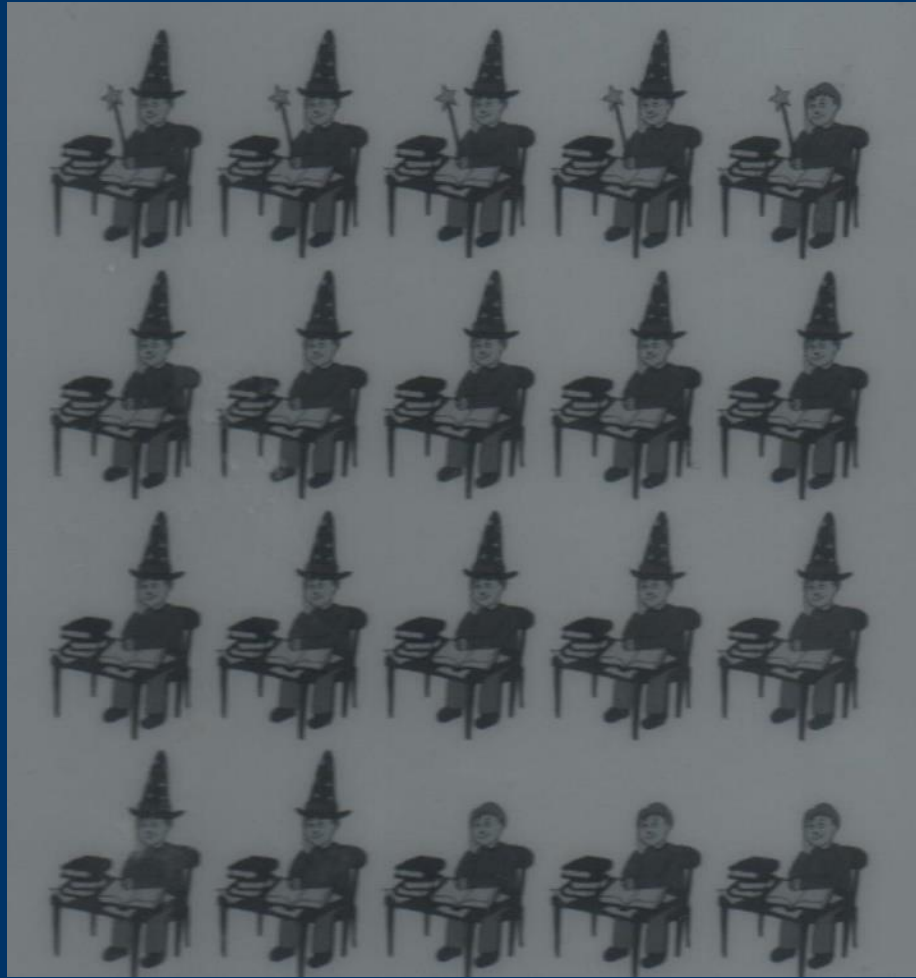
QUESTION 1;

Imagine the trainees with a wizard's hat

1, Are there more with a wand?

2. How many with a wizard's hat also have a wand?

## Teaching Risk Literacy – P2 & P4 example



Imagine the trainees with a wizard's hat

1, Are there more with a wand?

2. How many with a wizard's hat also have a wand?

## *Results*

	with text	with icons
P2 –	14%	22%
P4	51%	60%

**More resources – Risk Tutorial – Steve Gilbert 23.9.15**  
*intranet; subjects/anaesthetics & theatres/trainee information*

- <http://understandinguncertainty.org/> David Spiegelhalter, Professor of the Public Understanding of Risk in the Statistical Laboratory, University of Cambridge
- *Simple tools for understanding risks: from innumeracy to insight*  
<http://www.bmj.com/content/327/7417/741>
- Risk Communication Institute  
<http://www.riskcomm.com/challenges.htm>

